

SAMSON B. WAKJIRA, PMP

Fractional Program Leader | Risk, Project Controls & Performance

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Make delivery visible. Put decisions into action. PMP-certified consultant with 15+ years across federal and state programs, health IT, infrastructure, evaluation, and grants. Builds governance, risk discipline, usable reporting, and practical controls for teams that need experienced delivery support.

\$5M+

annual budgets managed

20+

policies improved

36

states in survey analysis

5+

evaluations supported

FRACTIONAL AND SUBCONTRACT ENGAGEMENT FOCUS

PMO setup and program recovery • Health IT readiness • Enterprise risk and governance • Capital project controls • SOP and policy development • Program evaluation • KPI reporting and decision dashboards

SELECTED DELIVERY EXPERIENCE

VA EHR modernization and federal PMO

2025–2026

Booz Allen Hamilton

- Coordinated risk, issues, dependencies, schedules, and deployment readiness across business, technical, and vendor workstreams.
- Prepared executive decision materials and Power BI / SharePoint KPI reporting to make delivery priorities visible.

FDA and public sector transformation

2022–2025

Guidehouse / Grant Thornton Public Sector

- Supported FDA/CDER modernization with work planning, operational analysis, stakeholder coordination, and implementation readiness.
- Created SOPs, process maps, job aids, dashboards, and executive materials that made complex requirements usable.

Capital program project controls

DC Water

- Supported contract funding, cost forecasts, invoice review, and project status for capital programs, including the Potomac Tunnel, using Oracle Unifier.

Policy, regulation and public health operations

2019–2022

Maryland Department of Public Safety and Correctional Services

- Reviewed and improved 20+ health-related policies, directives, and procedures; analyzed survey results from 36 states to inform service delivery decisions.
- Developed strategic recommendations on cost-effective medical-service delivery.

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Selected experience and credentials

Federal program evaluation

2017-2018

U.S. Department of Labor, Chief Evaluation Office

- Supported 5+ descriptive, process, and impact evaluations; reviewed contractor methodologies, reports, and deliverables.
- Built comparative analyses, crosswalks, and evidence summaries for program and policy decisions.

Statewide workforce and grant programs

2012-2017

Maryland Department of Labor

- Managed more than \$5M in annual program budgets and contracts; supported 25 contractors and consultants.
- Monitored performance, budgets, compliance, partner deliverables, technical assistance, and corrective actions.

Local government operations and coordination

Montgomery County Government

- Supported public operations, project coordination, and stakeholder service delivery in a county setting.

CREDENTIALS AND TOOLS

Credentials: Project Management Professional (PMP); Master of Public Policy, UMBC; Master of Development Administration, Western Michigan University; BA, Sociology, Addis Ababa University.

Tools and methods: Power BI, SharePoint, Oracle Unifier, Microsoft Project, Smartsheet, Jira, ServiceNow, KPI dashboards, risk and issue logs, program evaluation, and executive reporting.

Available for defined consulting and subcontract engagements.

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